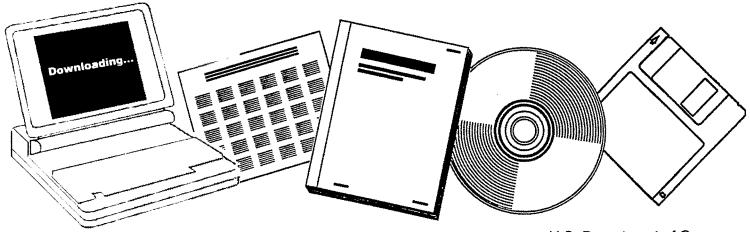




ALTERNATIVE FUELS FOR MEDIUM-SPEED DIESEL ENGINES (AFFMSDE) PROJECT: A BASELINE PROGRAM PLANNING CONCEPT FOR REVIEW AND REVISION. FINAL REPORT

E:F TECHNOLOGY, INC. ST. JOHNS, MI

JUN 1982



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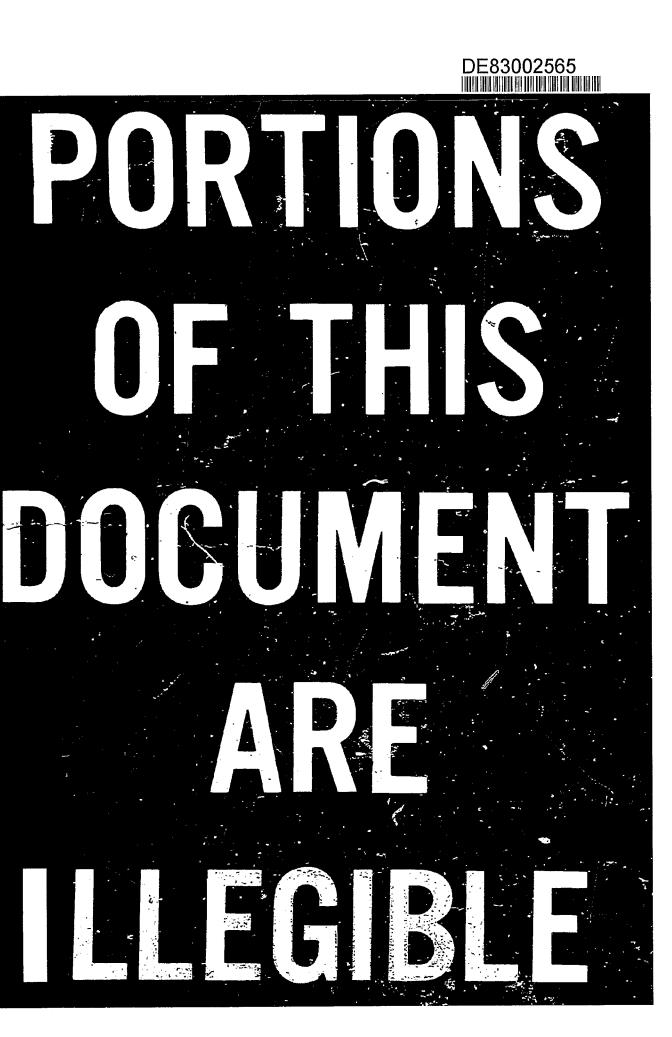
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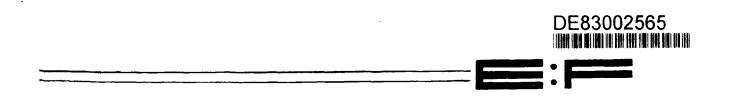
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Prepared by:

E:F Technology, Inc. St. Johns, Michigan

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Section 1

SUMMARY

The major problem that is implicit in this multi-year, essentially voluntarily supported program is the maintenance of voluntary support for what is an ambitious, technically difficult and large-scale program.

It is strongly suggested that the development and formal adoption, by all participants, of a multi-year Program Management Plan might provide a means of focusing attention on this difficult management aspect and thus a means of contributing to developing a commitment to support of the program for its full duration and to achieving the final objectives sought.

Whatever the results of the program activities, they must be accompanied by the <u>effective dissemination of information</u> regarding all program findings. It is recommended that this problem receive specific attention and that a planned approach to information dissemination be developed and maintained.

The reader should remember that during the past four years of the AFFMSDE program, there have been a number of "gluts" in petroleum supply. At this time, another such "glut" is coming to an end. However, in the present circumstances, there are indications that the price of petroleum fuels may not rise significantly for some time in the future because of internal discord in the OPEC producing nations. On the other hand, the inherent instability of the Middle East has never been more apparent than it is today. The potential significance of the proposed program to the U.S. rail industry in this period of uncertainty of continued supply of crude oil from foreign producers is obvious.

The purpose of this document is to provide some suggestions and recommendations for the long-term continuation of the Alternative Fuels for Medium Speed Diesel Engines (AFFMSDE) Program as program support transitions from government to industry.

The Multi-Year Program Management Plan presented here is a suggested baseline concept. If it is subject to review, revision, and expansion in detail by contribution of <u>all</u> program participants, it might provide assistance in developing long-term, planned, commitment to supporting and maintaiking continuity of management that these types of program require.

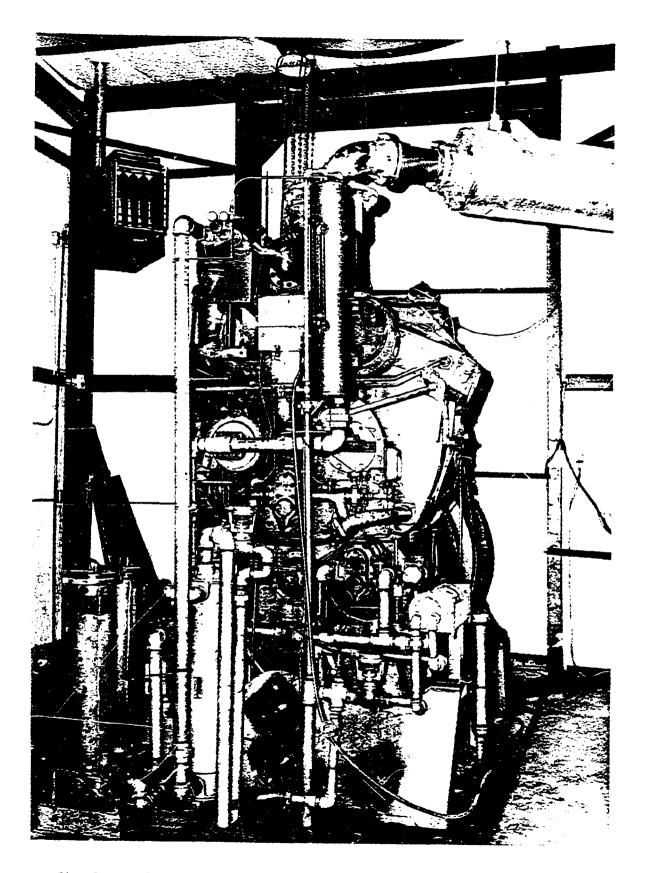


Fig. 1 Electro-Motive Division 2 Cylinder, 567 Cubic Inches/Cylinder, Normally Aspirated Research Test Engine at Southwest Research Institute in San Antonio, Texaa.

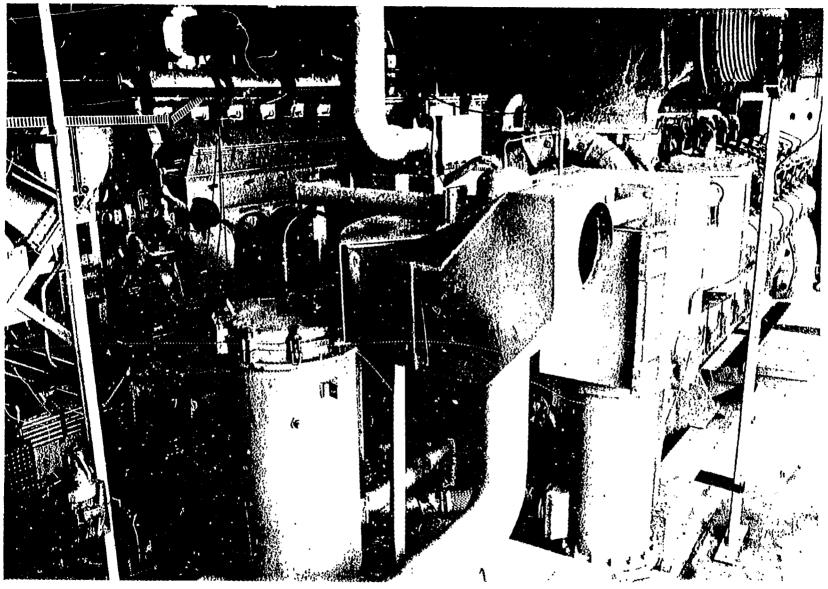


Fig. 2 The Rail Motive Power Laboratory at Southwest Research Institute consisting of a 12 Cylinder Turbocharged General Electric 7FDL medium speed diesel engine and an Electro-Motive Divison of General Motors 12 Cylinder, Turbocharged 645 E3B medium speed diesel engine.



Fig. 3 Control Room of the AAR/Southwest Research Institute Rail Motive Power Laboratory.

Section 2

INTRODUCTION

2.1 Program Background

The Alternative Fuels for Medium-Speed Diesel Engines (AFFMSDE) Program was initially funded by the Non-Highway Transportation Systems Branch of the U.S. Department of Energy in August 1978. The general objective of the program was to identify means of conserving petroleum resources through two strategies. First, through the use of petroleum-based fuels with properties deviating significantly from conventional specification diesel fuels. Secondly, through the use of fossil fuels not derived from petroleum.

10 1979, the Pederal Railroad Administration of the U.S. Department of Transportation (DOT/FRA) and the Association of American Railroads (AAR) joined the program effort providing additional financial support.

Member railroads of the AAR contributed two rail diesel engines--a 12cylinder General Electric (GE) 7FDL turbosupercharged medium-speed engine and a General Motors (GM) Electro-Motive Division 12-cylinder turbosupercharged 645 E3B medium-speed diesel engine--to the project. These engines were delivered to Southwest Research Institute (SwRI) in 1980.

SwRI contributed all facilities, operational support and instrumentation systems equipment needed to complete the installation of these two engines in SwRI's facilities at San Antonio, Texas. This multi-cylinder Rail Motive Power Laboratory is supported by an already existing 2-cylinder GM/EMD Model 567 research engine installation.

2.2 Accomplishments

The characteristics of operation of medium-speed diesel engines on petroleum-based fuels with significant deviation from the Diesel No. 2 specification property limit have been investigated and the findings documented.

The characteristics of operating medium-speed diesel engines on fuel forms representative of synfuels or alternative fuels derived from non-petroleum fossil resources have been studied and the findings have been reported.

A full-scale rail engine research facility has been created. This facility is capable of running 2-cylinder and multi-cylinder engines, fuels, lubri-

cants, additives, and equipment research and development programs using representative medium-speed diesel equipment of contemporary design. This facility is supported by personnel experienced in fuels research and technology, lubricants research and technology, combustion and emissions research, and the design, development, and evaluation of medium-speed diesel engine equipment systems and subsystems.

2.3 Purpose of This Document

Continuing funding support of the AFFMSDE Program by DOE and DOT/FRA is being curtailed. The program will be continued by the Association of American Railroads and its member lines.

The purpose of this document is to provide some suggestions and recommendations for the long-term continuation of this program as this support transition is made from government to industry.

The Multi-Year approach to Program Management Planning presented here is a suggested baseline concept. If it is subjected to review, revision, and expansion in detail by <u>all</u> program participants, it might provide some assistance in developing long-term, planned, support and continuity of management that programs of this type require.

2.4 Contents

This document is a major revision of the "Alternative Fuels for Medium-Speed Diesel Engines: Project Management Master Plan" of April 1979, as prepared by Escher Technology Associates, Inc., in accord with the format recommendations of DOT/FRA. The immediately following section, Section 3, presents suggested program objectives, requirements resulting from these objectives, and a discussion of prioritization of program objectives and requirements. A Program Plan Proposal is presented in Section 4. The proposed program plan embraces three major areas of activities:

- Supporting Tasks
- Planned Information Dissemination
- Research, Development and Operational Demonstration Activities.

The remaining sections are comprised of brief discussions of program products and/or deliverables projected, a suggested basic management approach, generalized budgetary estimates, and principal recommendations from all of the above.

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Section 3

SUGGESTED PROGRAM OBJECTIVES, REQUIREMENTS, AND PRICRITIES DISCUSSION

3.1 Objectives

The basic scope of the AFFMSDE Program is concerned exclusively with energy-related aspects of operation of the medium-speed diesel engines in rail motive power units. The program has not been concerned, and it is recommended that it should not be concerned, with improvements related to operational activities in rail motive power unit use. There is an exception to this consideration. This exception is in consideration of the problems of operation using alternative fuel systems as they affect the original equipment manufacturers, operating companies utilizing such systems, and the production, distribution, storage, and delivery of non-petroleum based alternative fuels by manufacturers of such fuels.

The overall objectives of the AFFMSDE Program are:

- 1. To identify problems, and to develop technical approaches in solution of those problems, associated with rail line operation of medium-speed diesel engines on:
 - diesel fuels derived from petroleum with properties significantly deviating from conventional specification diesel fuels
 - fuels derived from "syncrudes" from coal, oil shale, and tar sands
 - alternative fuels, the use of which may be required because of a lack of adequate supplies of fuels, petroleum, coal, oil shale, and tar sands resources.
- 2. To identify the nature of, and quantify to the extent appropriate and practical, the problems of operation on alternative fuel systems that will be encountered by original equipment manufacturers and rail line operating companies utilizing such fuel systems
- 3. To effectively disseminate information resulting from the activities of the AFFMSDE Project.

3.2 Requirements

In order to achieve the overall project objectives, the program of work comprising the AFFMSDE Program Planning Concept presented herein provides an arrangement of activities which meet or fulfill the following requirements:

- 1. To provide an orderly identification of the problems associated with the operation of medium-speed diesel engines on alternative fuel forms
- 2. To identify technological approaches to the solution of these problems
- 3. To evaluate the adequacy of these approaches by operation of two-cylinder stationary, multi-cylinder stationary, and rail motive power equipment systems on such alternative fuel forms
- 4. To provide an orderly identification of the problems associated with the conversion of medium-speed diesel engines to alternative fuel forms that will be encountered by original equipment manufacturers
- 5. To provide a similar identification of such problems as they would be encountered by rail line operating companies using such engines converted to operation on such fuel forms
- 6. To provide an orderly program of planned information dissemination to be executed that will assure the information resulting from the AFFMSDE project will be available to appropriate individuals in those industries that may make use of the investigated fuel forms in medium-speed diesel engines.

3.3 Priority Considerations

It is suggested that all program activities proposed should be evaluated in terms of the following priority considerations:

- 1. To reduce direct costs of rail operating companies
- 2. To assure the maximum probability of the ability to continue to operate under the broadest range of fuel availability scenarios possible
- 3. To conserve petroleum fuel resources
- 4. To conserve fossil fuel resources.

It must be noted that if priority No. 1 is the <u>only</u> consideration, the resulting program of activities will be of narrow scope and will be concerned only with the near-term. It is suggested that all priorities must be considered and that available resources should be reasonably apportioned between activities that fall in all four priority categories.

Section 4

A SUGGESTED MULTI-YEAR RESEARCH, DEVELOPMENT, AND OPERATIONAL DEMONSTRATION PROGRAM PLAN

4.1 General Comments and Observations

4.1.1 Scope of Objectives Suggested

To date, the scope of work on the AFFMSDE Program has been concerned with types of operations that can generally be classified as being "research" oriented. Tasks accomplished to date have been concerned with identifying the combustion characteristics and the performance of various alternative fuels introduced into medium-speed diesel engine combustion systems using a variety of approaches. Injector systems, emulsifiers, etc., have been constructed to satisfy experimental objectives. This hardware and equipment has not been designed to meet the requirements of operating rail equipment systems.

If the program is to evolve out of research-oriented activities in the fields of combustion and engine performance, the next logical step is the development of <u>selected</u> alternative fuels/engine equipment systems capable of sustained operation with performance, reliability, and maintainability characteristics appropriate to rail operational use.

If the AFFMSDE Program is to continue beyond the developmental phase, the program objective would logically expand to include demonstration of the use of these <u>selected</u> alternative fuel systems in representative rail operating environments.

4.1.2 Anticipated Management Problems

Even if the AFFMSDE Program were to begin to be managed as a pre-planned, adequately funded, and vigorously pursued program, at least five to seven years would be required to accomplish the major objectives briefly discussed above.

The reader should remember that during the past four years of the AFFMEDE Program, there have been a number of "gluts" in petroleum supply. At this time, another such "glut" is coming to an end. However, in the present circumstances, there are indications that the price of petroleum fuels may not rise significantly for some time in the future because of internal discord

within the OPEC producing nations. On the other hand, the inherent instability of the Middle East has never been more apparent than it is today.

Past support of the AFFMSDE Program has been maintained by a cooperative funding approach involving DOE, DOT/FRA, and the AAR. Support of the program is now being assumed by the AAR. It is obvious that future support will depend heavily on the endorsement and participation of the operating rail companies comprising the AAR. It is suggested that success of the overall project depends and requires continuous participation and support by the rail operating companies regardless of the vagaries and vacillating happenings of the World energy market.

The major management problem that is implicit in this multi-year, essentially voluntarily supported program is the maintenance of this voluntary support for what is an ambitious, technically difficult, and a large-scale program. It is strongly suggested that the development and formal adoption, by all participants, of a multi-year Program Management Plan might provide a means of focusing attention to this difficult management aspect and thus a means of contributing to developing a commitment to support of the program for its full duration by the AAR's member lines.

4.1.3 Planned Information Dissemination

To date, the overall objective of the activities performed under the AFFMSDE Program have been concerned with reduction of the levels of uncertainty associated with the use of alternative fuels in rail motive power systems. It is suggested that these objectives should be expanded to include additional technological aspects of energy use in motive power units generally. It is suggested that there are five categories or dimensions of uncertainty:

- 1. Technological uncertainty
- Cost uncertainty
- 3. Demand uncertainty
- Institutional uncertainty comprised of internal and external institutional uncertainty
- 5. Uncertainty about externalities outside the institutional system.

To date, the AFFMSDE Program has been concerned almost exclusively with the single consideration of eliminating technological uncertainty associated with the use of alternative fuels. Even in this area of program concentration, the program has progressed only in the "research" phase. Identifying the problems and the solutions to the problems of operating with these fuel systems requires the development of reliable, long-lived and maintainable engine systems operating on selected alternative fuels and the demonstration of the use of these alternative fuels in operating rail environments.

Whatever the results of the program activities, they must be accompanied by the <u>effective dissemination of information</u> regarding all program findings in these areas of uncertainty and the extent to which this uncertainty has been reduced.

It is recommended that information dissemination be identified as a specific task or activity area. An effective information dissemination program should be designed and specific responsibility for its continuous execution provided for in all program-related activities.

4.1.4 Additional Program Components Suggested

At the present time, there is no formally documented, multi-year program plan developed by, and agreeable to, the participants in the AFFMSDE Program. Present activities are almost exclusively research oriented. These activities form the basis from which any multi-year program plan must evolve.

These research activities should evolve through development to operational demonstration if a multi-year program management approach is to be used in the AFFMSDE Program. These activities--research, development, and operational demonstration of alternative fuel systems--form the "core" of a logical program plan.

However, two additional program components are suggested. First, the addition of a "Supporting Tasks" component addressing the many peripheral aspects of the use of alternative fuels, fuel conserving technology, energy recovery technology, systems analysis, and systems economics studies, etc. The second new program component suggested is a planned information dissemination activity as has been discussed.

These three major program components should be restricted to consideration of powerplants in rail motive power units and the servicing and support equipment and personnel systems directly related to motive power unit operation.

Problems related to the operational use of these equipment systems in rail operating environment, and the general problem of energy use and energy conservation in rail operations, should not be within the purview of this program but should fall within the purview of the Energy Steering Committee of the AAR.

4.2 Supporting Tasks Component

It is suggested that some means be developed to carry out individual supporting tasks, on a scheduled and direct basis, into such subject areas as:

- Alternative fuels availability
- Safety in fuel handling, storage, and distribution in rail operations
- Alternative engines and combinations of alternative engines and alternative fuel systems
- Energy conservation opportunities in motive power unit powerplants
- Energy recovery technology in motive power unit powerplants
- Systems economics considerations including the impact of the use of atlernative fuels and other technological developments on fuel producers, rail equipment manufacturers, and operating companies. Factors considered should include, among other considerations, the impact on present equity values, the total real costs of conversion, the impact on costs of operation, and rail customer rate impacts.

4.3 Planned Information Dissemination Components

A planned effort should be undertaken to identify the specific information needs of rail operating companies for the information products, in whatever form, to be produced by the AFFMSDE Program. A system for presenting this information in the most effective manner, i.e., written documentation, workshops, seminars, extensive reports, physical demonstrations, etc., should be developed iteratively with the identification of the specific recipients identified within the AAR organizational structure and operating companies. This information should be brought together into a documented information dissemination program compatible with the research, development, and operational dem-

onstration program plan. Responsibility for its execution should be assigned to specific individuals with the appropriate skills and adequate funding support, within the overall program budget, provided.

4.4 The Multi-Year Research, Development, and Operational Demonstration Program Project

4.4.1 Basic Logic of Activity Areas

There are three basically different, but interrelated, types of selection decisions that must be made to establish the approach to be used in this program. The manner in which these decisions are made will determine the effectiveness with which the limited resources available are used to meet the specific objectives of this program. These selection decisions are:

- 1. The selection of the fuels to be subject to test
- 2. Selection of the method of use of the fuel in medium-speed diesel engines
- 3. The extent to which investigation of the fuels is carried in terms of 2-cylinder testing, multi-cylinder testing, and final development and operational demonstration in rail motive power equipment.

The nature of the selection problem becomes apparent if the reader will inspect Figures 4 through 6.

Figure 4 is a representative, but far from complete, identification of examples of six different classes of alternative fuels.

Figure 5, which represents the areas of investigation that have evolved to date in the AFFMSDE Program, contains four methods of use of alternative fuels in diesel engines. These are petroleum-based fuels with properties significantly different from Diesel No. 2 (Area C) and blends and emulsions (Area B). Limiting properties petroleum-based fuels and "stabilized" or "prepared" emulsions could be operated in essentially unmodified medium-speed diesel engines. If the blends and emulsions are prepared "on-line", modifications of some significance are required to the motive power equipment. Dual Fueling and Staged Injection (Areas D and E) represent significant departures in design from conventional injection systems. Further, any two-fuel combination systems, which includes blends and emulsions, dual-fueling and staged injection systems, would require dual fuel storage systems onboard rail motive power equipment.

Examples:

PARAHO Process DFM

1. Limiting Properties Fuels from Petroleum No. 3 Specification Heavy Oils

2. Fuels from Non-Petroleum, Fossil Feedstocks

Coal Derived

Oil-Shale Derived

Tar Sands Derived

3. Biomass Derived

4. Vegetable Oils

Ethanol

SRC il Methanol

Castor Corn Cottonseed Peanut Soybean Sunflower

5. Animal Oils & Fats

6. Gaseous Fuels

Methane Ammonia Propane Hydrogen

Fig. 4 Examples of Classes of Alternative Fuels and Some Examples of Such Fuels

Wear Measurements	
Sunflower Oil	Area A
Other Limited Scope Investigations	
Blends and Emulsions	Area B
Limiting Properties	Area C
Dual Fueling	Area D
Staged Injection	Area E

Fig. 5 Presently Proposed Areas of Investigation Comprising the Alternative Fuels for Medium Speed Diesel Engines (AFFMSDE) Project Activities. Figure 6 illustrates a sequence of 4 steps, the logic of which is obvious, which are progressive steps from research testing through operational demonstration in revenue service. The investigation of any alternative fuel candidates can be carried to any of the four levels of investigation noted on this Figure.

It is also obvious that in the presence of limited resources, including the resource of time, the judicious selection of the fuels to be tested, their method of use, and the level of system testing to which the investigation will be carried is of critical significance in attaining the most effective use of program resources.

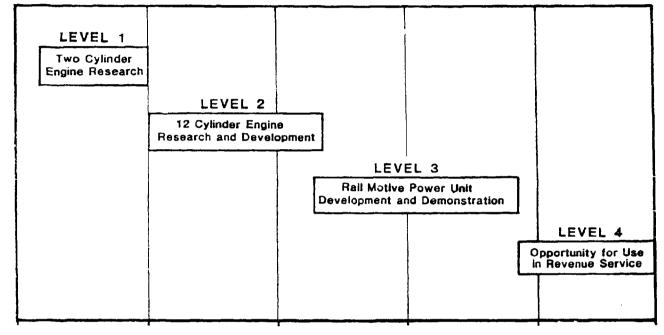
4.4.2 Basic Logic of R&D in Stationary Engines

All participants who have been involved in the AFFMSDE Program to date agree that research into combustion performance, fuel delivery systems, engine performance, and emissions characteristics that are of a research nature should be carried out in stationary research engine systems. In order to minimize expenses as well as time requirements, research-oriented efforts should be carried out in the 2-cylinder engine research system and the conclusions reached in this normally aspirated engine system verified by limited running in multi-cylinder, supercharged engines.

Research equipment systems do not require construction in a manner that will assure long-term, reliable operation. If an alternative fuel system is to be investigated as a serious candidate for eventual use in operational demonstration testing, the development of injection systems and support systems for engine operation on selected alternative fuel candidates should also be carried out in stationary engine systems to minimize expense.

4.4.3 Basic Logic of Operational Demonstration

Once the performance, reliability, and maintainability of a specific injection system and supporting systems has been demonstrated in stationary multi-cylinder operation, installation in rail motive power equipment should then logically be undertaken. The objectives of this type of testing should be to verify that the performance, reliability, and maintainability characteristics demonstrated in stationary engine testing are preserved in the highvibration levels, temperature extremes, etc., environments of rail operating



,

5 or More Years

Fig. 6 Progressive Levels of Testing of Alternative Fuel Systems in 2-Cylinder Stationary, Multi-Cylinder Stationary and Rail Operating Environments.

equipment. The number of measurements required to be made in this environment should be significantly reduced from those associated with stationary multi-cylinder testing.

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4.4.4 Work Areas

It is proposed that the AFFMSDE Program Planpresented here would consist of three program components:

1. Supporting tasks

2. Information dissemination

3. The multi-year research, development, and operational demonstration program plan.

^ 5 The Program Plan Proposed

4.5.1 A Concept for Review and Revision

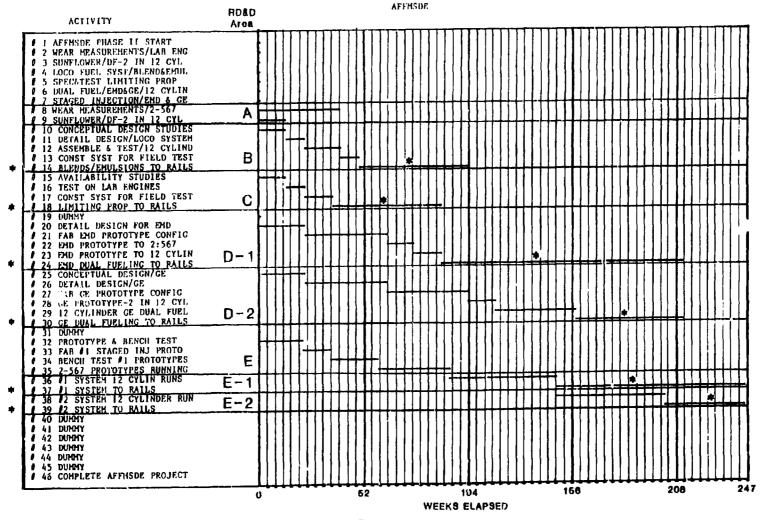
The program planning proposal contained on the following pages is intended to provide only a "baseline" concept. In any program of the duration, complexity, and cost such as is suggested by this program plan, review and revision should be a managed and scheduled process. This planning proposal and this complete document is provided to support two suggested actions. First, the adoption of multi-year, long-range planning as the method of management of the AFFMSDE Program. Secondly, a document upon which the review and revision process can be begun.

4.5.2 RD&D Activity Areas

Figure 7 presents a Gantt chart of the proposed multi-year program. This chart is part of the PERT/CPM planning package--parts of which will be discussed in following pages. The activities column requires discussion in relation to its PERT/CPM origin.

Activities 1 through 7 are "dummy" events used to identify the five "areas" of investigation illustrated in Figure 5.

Activity #1 provides an identification of program start only. Activities #2 and #3 identify two areas of investigation underway at the present time at SwRI. Activities #4 through #7 identify four basic groups of fuel delivery systems investigations as previously discussed and illustrated in Figure 5.



Operation of Motive Power Units is not Priced or scheduled in detail

Fig. 7 Proposed Multi-Year Program Planning Concept for the AFFMSDE Program.

Actual program activities begin with Activity #8. Activities #40 through #46 are also dummy events used to close out the PERT/CPM presentation and the calculation systems involved in its preparation. Actual program activities are comprised of Activities #8 through #39.

Within each RD&D area, the individur.1 activities provide for the progressive evolution of the investigation of the four basic groups of fuel delivery systems described in Figure 5 through the four "levels" of investigation described in Figure 6, i.e., from 2-cylinder testing through multi-cylinder testing through 2 levels of rail operational demonstration.

Area A Activities

The Area A activities, wear measurements and the investigation of sunflower oil in No. 2 Diesel fuel in 12-cylinder engines is presently underway at SwRI.

Area B Activities

Activities #10 through #14 are sequentially performed to support demonstration operation on selected blends and emulsions in rail motive power units. If the blends and emulsions are "prepared", motive power unit modifications will be minimal. If on-line methods of preparation of blends and emulsions are selected for investigation, major modifications to the motive power unit might be required. The consideration of a requirement for the modification of a conventional motive power unit to serve as an alternative fuel research motive power unit will be discussed separately.

Area C Activities

Activities #15 through #18 lead sequentially to operational demonstration of diesel fuels with properties significantly deviating from Diesel No. 2. Extensive preparatory work related to this option has already been accomplished in the 2-cylinder and multi-cylinder research investigations at SwRI. Only minimal modifications to motive power equipment would be required to carry out this demonstration.

Areas D-1 and D-2 Activities

Area E Activities

Two-cylinder combustion investigations carried out by SwRI in earlier phases of the program demonstrated that the early injection, up to 115°BTDC, followed by injection of the main alternative fuel charge could provide significant improvement in the combustion of fuels that were otherwise difficult to burn efficiently and with acceptable pressure-rise rates. However, for other program considerations in 2-cylinder testing activities, these investigations were terminated in a relatively early stage. "Staged-injection" is a method of injection of significant interest.

Activities #32 through #35 will provide prototypes of a staged-injection system.

It will then be necessary to take the 2-cylinder design prototype and, with appropriate modifications, evaluate and develop these systems in stationary 12-cylinder engines of both EMD and GE designs. At the completion of these efforts, these systems will be available for operational evaluation in rail motive power units if it is so desired. Activities #36 and #37 provide these two final steps for one manufacturer's design and Activities #36 and #39 provide for the second manufacturer's design, i.e., EMD and GE.

4.5.3 An Alternative Fuels Research Motive Power Unit Concept

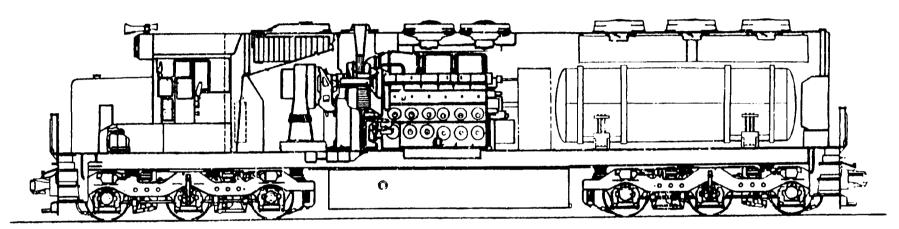
While rail motive power unit demonstration of limiting-property petroleumbased fuels and "prepared" blends and emulsions may be carried out with existing motive power equipment with minimum modifications, many of the fuel and delivery systems will require significant modifications for their demonstra-

tion in a rail operating environment. A first option for significantly different fuel forms and dual-fuel systems to be investigated is to use equipment with fuel storage in trailing equipment.

A second option is to construct research motive power units by modifying existing equipment expressly for the requirements of the AFFMSDE Program. One concept of such a modification is illustrated in Figure 8. It should be noted that the tank installation shown can be constructed in such a way as to provide storage capability for a wide range of alternative fuels including liquefied gaseous fuels, blends, slurries, emulsions, etc.

4.5.4 PERT/CPM Chart

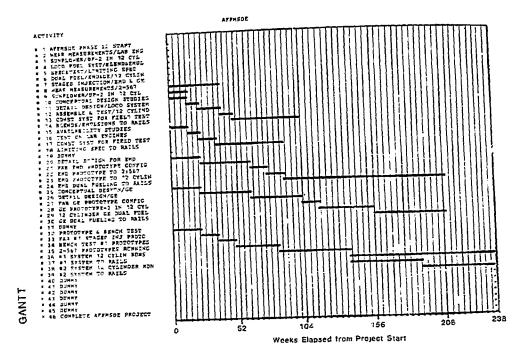
It is hoped that the preceding discussions can serve as an introduction to the more complex PERT/CPM presentation on the following page. This presentation contains the same logic of program activity flow depicted in the Gantt chart in Figure 7. It additionally shows the interrelationship of work flow between the activities in each RD&D area previously discussed. Those activities where the design concept of an alternative fuel research motive power unit may find use are illustrated using reproductions of the same unit shown in Figure 8.



Design Concept

Fig. 8 Modified SD45-2 Alternative Fuels Research Motive Power Unit

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PROTECT NUME: APTHONE

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RESULTS OF RESOURCE LEVELING

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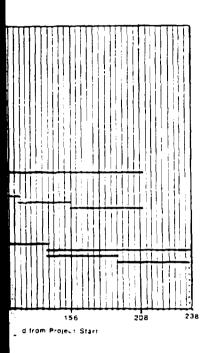
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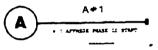
AILROADS - ALTERNATIVE FUELS FOR MEDIUM SPEED DIESEL ENGINES (AFFMSC



SCHEDULED ACTIVITY START & STOP DATES

Representative Configuration Alternative Fuels Research Motive Power Unit





(2-567)

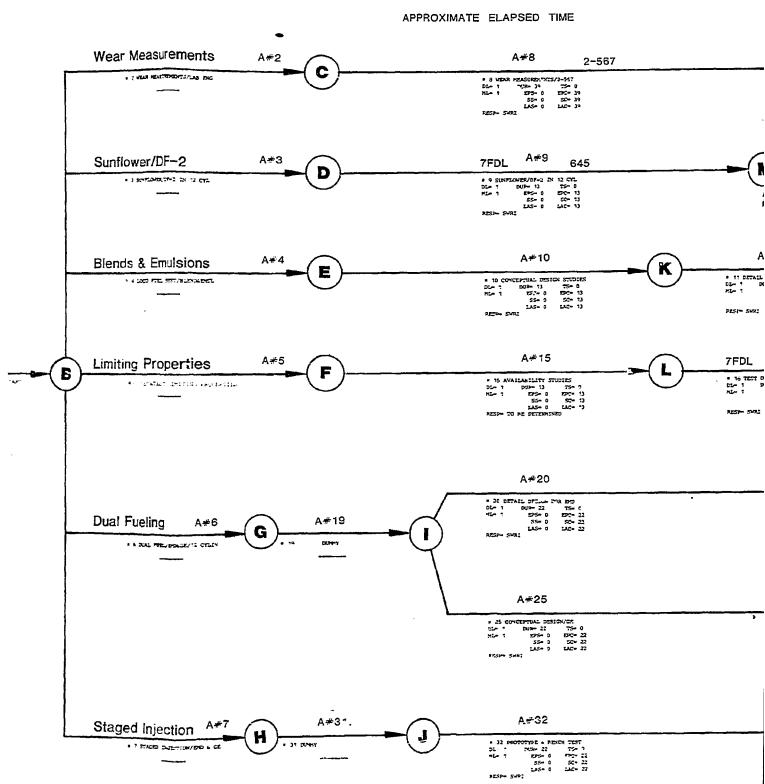
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AAR/SWRI AFFMSDE PROJECT RESEARCH ENGINES

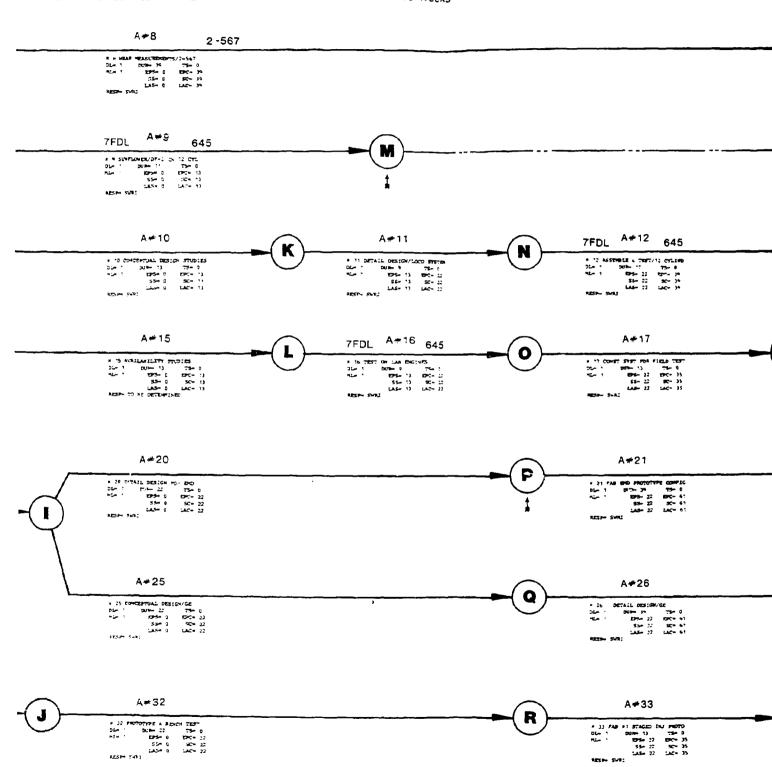
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MSDE) PROGRAM PLAN PROPOSAL



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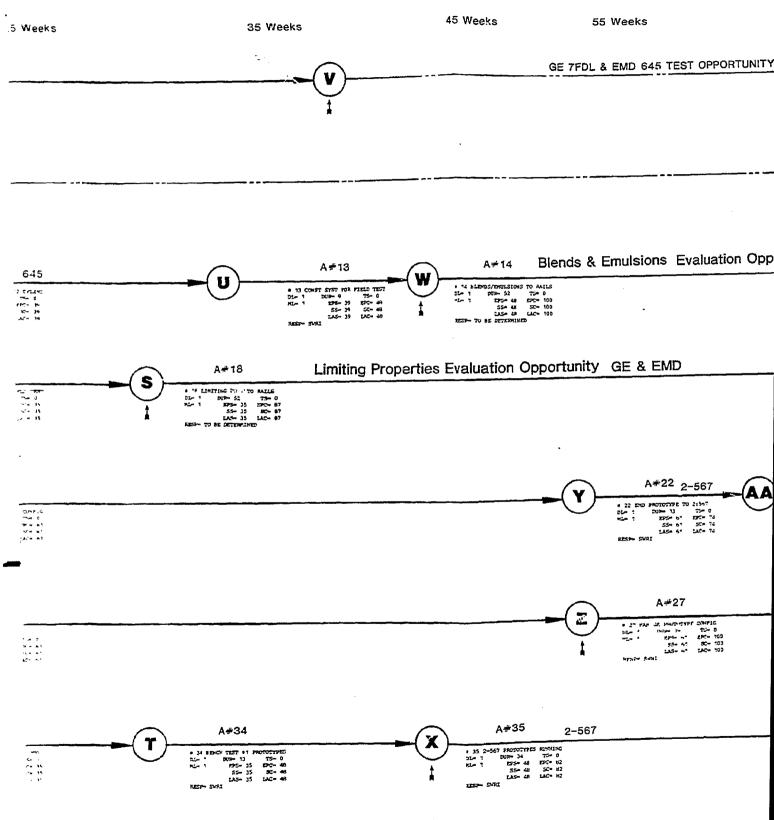


APPROXIMATE ELAPSED TIME

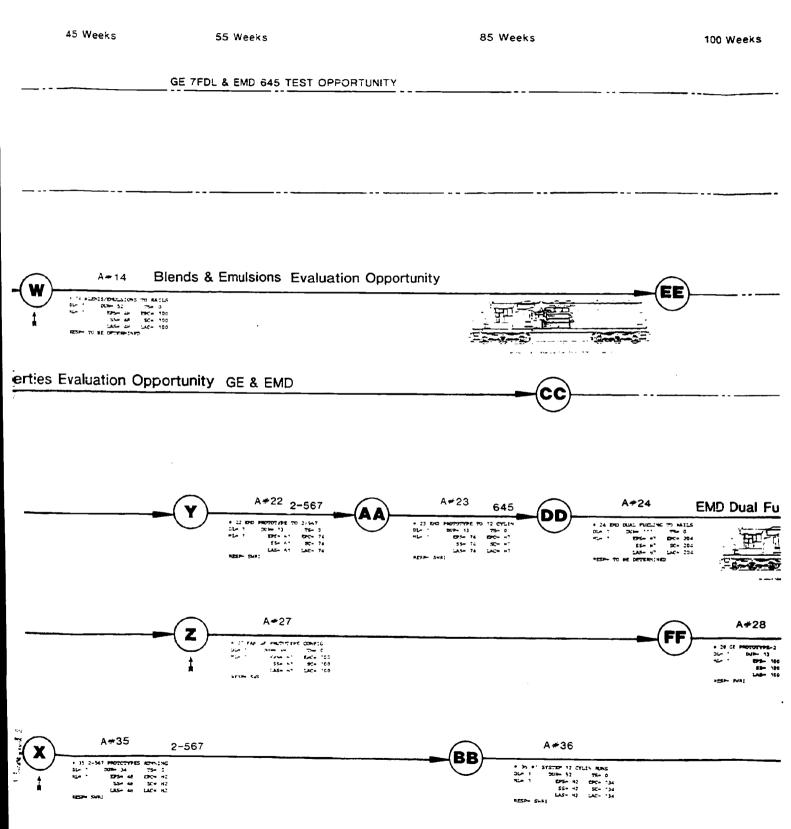
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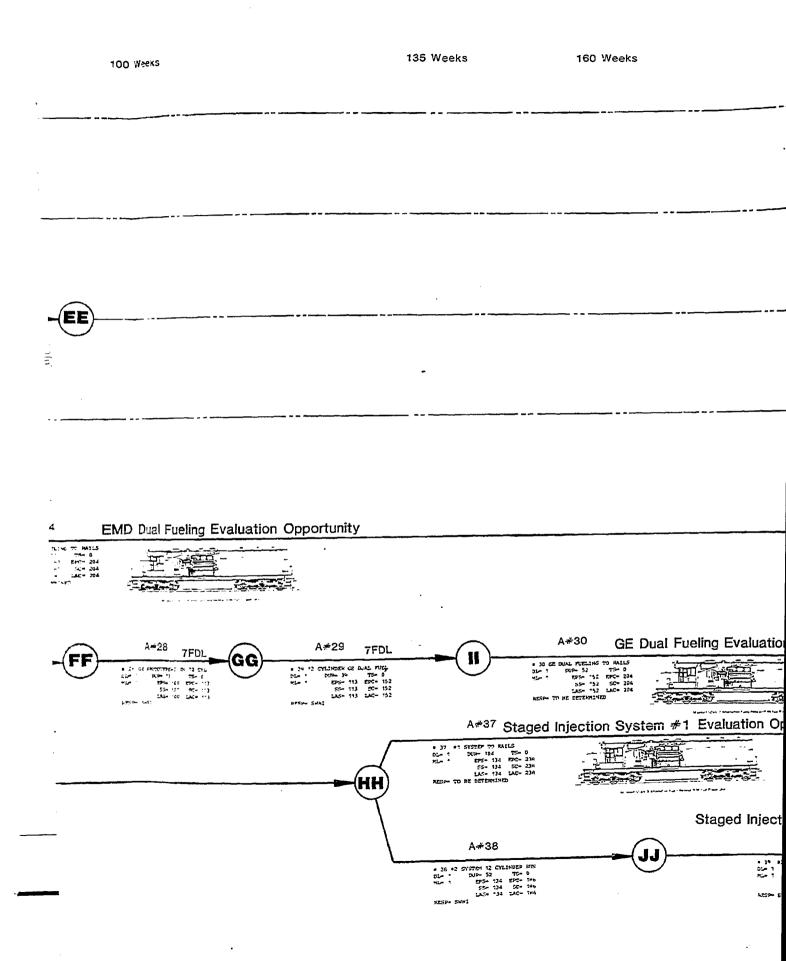
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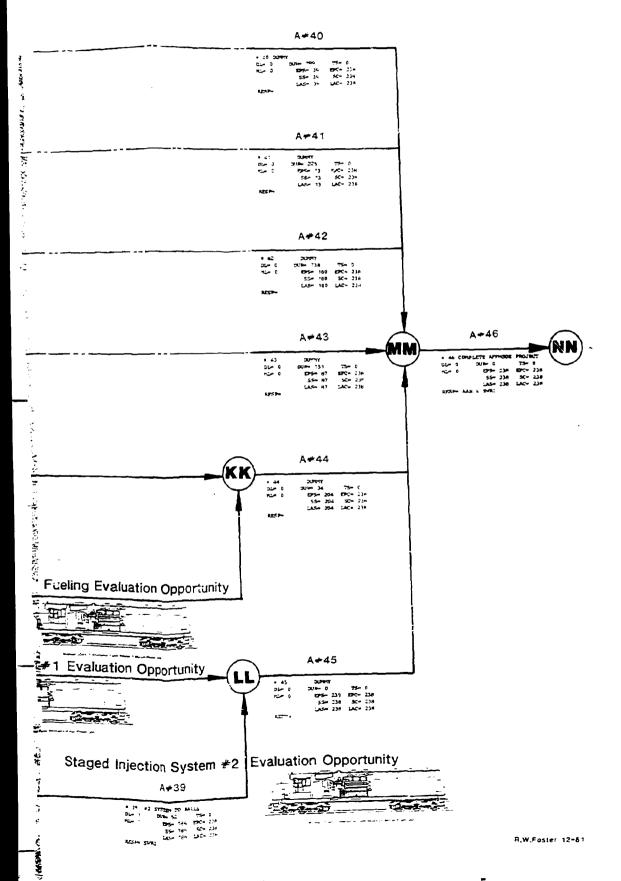
END OF PROPOSED CY 1982 PROGRAM



İ END OF PROPOSED CY 1982 PROGRAM



240 Weeks



PROGRAM BENEFITS

- The limits of the properties of petroleum-based fuel that will provide satisfactory operation of medium-speed engines will be determined.
- The characteristics of operation of medium-speed diesel engines on fuel forms representative of synfuels derived from non-petroleum, fossil-based resources will be determined.
- The characteristics of operation of medium-speed diesel engines on fuel forms derived from non-fossil resources will be determined.
- A 2-cylinder and multi-cylinder rail motive power laboratory has been established at SwRI. The facility is supported by personnel experienced in fuels research, lubricants technology, emissions measurements, and combustion research in medium-speed diesel engines and support systems.
- The potential benefits that can be derived from the application of advanced technology to medium-speed diesel engines and the potential benefits and problems associated with the use of alternative engine designs, energy conservation systems, and energy recovery systems will be investigated and documented.
- The strategies or implementation options that can be used to make transition off petroleum-based fuel forms to non-petroleum based fuel forms will be investigated, and documented, from the business operations standpoint of organizations making use of medium-speed diesel encircles
- Fuel injection, and other engine-related equipment systems, tapit is of providing reliable, safe, and maintainable operation of medium-speed diesel engines on non-petroleum based fuel forms will be brought to a developed hardware status. The problems associated with large-scale production of the designs developed will be identified and the approaches of such manufacturing assessed.
- Onboard fuel storage and delivery systems, and yard fuel storage and delivery systems, capable of reliable, safe, and maintainable operation with non-petroleum based fuel forms will be brought to a developed hardware status. The problems associated with large-scale production of the designs developed will be identified and approaches to such manufacturing assessed.
- The characteristics of operation of medium-speed diesel engines on nonpetroleum based alternative fuel forms in full-scale equipment systems will be evaluated.
- The problems, and methods of solution of those problems, associated with the operation of medium-speed diesel engine systems on non-petroleum based fuel forms will be investigated in a practical operating environment. Investigation will be of sufficient scope, in terms of length of period of investigation and scale of equipment used, to assure that the conclusions developed are valid representations of large-scale implementation approaches in real rail business operations.

MANAGEMENT APPROACH

The method of approach to the management of the AFFMSDE Program has been established through four years of activity on that program. However, there are two recent changes that may impact this method of management.

First, efforts are presently underway by SwRI under AAR direction to broaden the representation on the Alternative Fuels Steering Committee of the AAR to include representation from the fuels industry.

Secondly, the AAR is understood to be forming an overall energy Steering Committee which will consider the broad aspects of energy use in the rail industry. The problem of alternative fuels, energy conservation, and energy recovery technology in rail motive power equipment is only one aspect of this overall program.

These considerations, combined with the three suggested activity areas previously discussed in this program planning concept document, suggest a project management structure as illustrated in Figure 10.

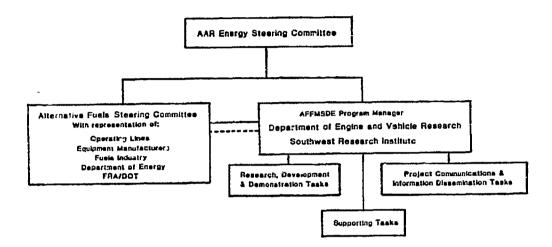


Fig. 10 AFFMSDE Management Structure Suggested by Recent and Proposed SwRI and AAR Initiatives.

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BUDGETARY ESTIMATES

7.1 Basic Project Budget

Figure 11 presents a basic budgetary estimate for each of the activity areas in terms of total dollars and total manhours required for their completion. This budget does not include funds for the design, construction, or operation of motive power units used in operational demonstrations.

7.2 Cash Flow Requirements

Figure 12 presents the program cash flow requirements over a nominal 5year program with major milestones indicated. These cash flow estimates do not provide for the design, construction, or operation of motive power equipment in operational rail demonstrations.

	ACTIVITY	RD&D Area	TOTAL DOLLARS	TOTAL MANHOURS
	# 1 AFFMSDE PHASE II START		\$0.00	0
- 1	# 2 WEAR MEASUREMENTS/LAB ENG		\$0.00	C-
	# 3 SUNFLOWER/DF-2 IN 12 CYL		\$0.00	0
- 1	# 4 LOCO FUEL SYST/BLENDSEMUL		\$0.00	0
	₱ 5 SPEC&TEST LIMITING PROP		\$0.00	0
	# 6 DUAL FUEL/END&GE/12 CYLIN		\$0.00	0
1	# 7 STAGED INJECTION/END & GE		\$0.00	0
	# 3 WEAR MEASUREMENTS/2-567	Α	\$98,999.90	2,322
	# 9 SUNFLOWER/DF-2 IN 12 CYL	the state of the s	\$54,000.10	947
	* 10 CONCEPTUAL DESIGN STUDIES	B	\$28,736.90	1,892
- 1	# 11 DETAIL DESIGN/LOCO SYSTEM	_	\$48,939.00	3,216
1	# 12 ASSEMBLE & TEST/12 CYLIND		\$76,575.00	5,032
.	# 13 CONST SYST FOR FIELD TEST		534,697.00	3,595
•	# 14 BLENDS/EMULSIONS TO RAILS		\$0.00	0
	15 AVAILABILITY STUDIES	C	\$25,000.00	500
	# 16 TEST ON LAB ENGINES	_	\$51,692.00	1,238
	# 17 CONST SYST FOR FIELD TEST		\$4,300.00	103
•	# 18 LIMITING PROP TO RAILS		\$0.00	Q
1	19 DUMMY	D	\$0.00	0
	# 20 DETAIL DESIGN FOR END	-	\$105,000.00	2,200
	# 21 FAB END PROTOTYPE CONFIG	į	\$50,000.00	1,000
	# 22 END PROTOTYPE TO 2:567		\$100,000.00	2,100
	# 23 EMD PROTOTYPE TO 12 CYLIN		\$339,999.00	5,800
۲I	# 24 EMD DUAL FUELING TO RAILS		\$0.00	0
	# 25 CONCEPTUAL DESIGN/GE		\$49,375.00	1,892
	# 26 DETAIL DESIGN/GE	1	\$108,625.00	4,162
	# 27 FAB GE PROTOTYPE CONFIG		\$50,000.00	1,000
	# 28 GE PROTOTYPE-2 IN 12 CYL		\$350,000.00	2,100
	# 29 12 CYLINDER GE DUAL FUEL		\$450,002.00	6,000
	# 30 GE BUAL FUELING TO RAILS		\$0.00	0
	# 31 DUMMY	E	\$0.00	0
	7 32 PROTOTYPE & BENCH TEST	-	\$46,097.10	2,580
	# 33 FAB #1 STAGED INJ PRGTO		527,658.00	1,548
	# 34 BENCH TEST #1 PROTOTYPES	-	\$52,242.00	2,924
	# 35 2-567 PROTOTYPES RUNNING		\$749,999.00	4,000
	# 36 #1 SYSTEM 12 CYLIN RUNS		.\$1,400,000.00	8,000
	# 37 #1 SYSTEM TO RAILS		\$0.00	0
	# 38 #2 SYSTEM 12 CYLINDER RUN		\$1,400,000.00 \$0.00	8,000
	# 39 #2 SYSTEM TO RAILS		\$0.00	0
	# 40 DUMMY		\$0.00	D
	# 42 DUMMY		\$0.00	0
	# 42 JUANX # 43 DOWNY		\$0.00	0
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	# 44 DUMMY			0
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DOLLAR AND MANHOUR LEVELS BY TASK

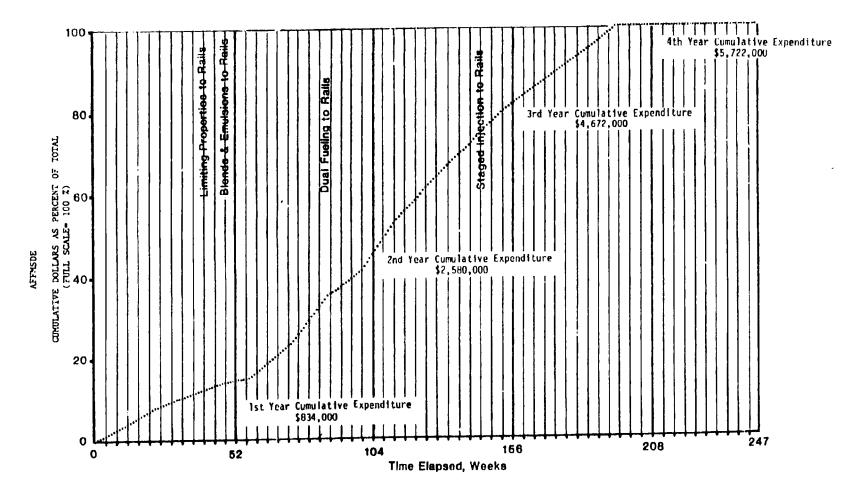
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* Operation of Motive Power Units is not scheduled or priced in detail

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Fig. 11 Basic Budgetary Estimates of the Multi-Year AFFMSDE Program



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Fig. 12 Cash Flow Requirements Estimates of the Multi-Year AFFMSDE Program

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RECOMMENDATIONS

- Planning, Management and Financial Support of the AFFMSDE Program should be carried out on a Multi-Year basis evolving from the present year-to-year approach.
- 2. Study and analysis tasks covering a broad range of considerations supporting alternative fuels and engine technology tasks should be added to the scope of work of the AFFMSDE program. These tasks should consider such subjects as fuels availability, safety in handling and use, the range of problems that would be encountered by rail operating companies if such fuels were to be used in motive power equipment in revenue service, the impact on original equipment manufacturers, etc.
- 3. The information needs of the rail operating companies related to the AFFMSDE Program should be studied and specific information requirements, methods of communication, etc. identified. These requirements should form the basis of a planned information dissemination program which should be incorporated into the AFFMSDE Multi-Year Program Plan.

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